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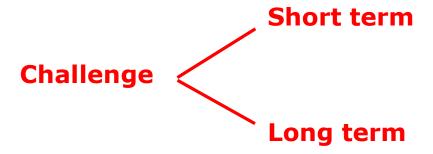


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Agenda

- The challenge
 - Short term present food crisis
 - Long term "how to feed the world"
- Drivers behind the food crisis
- Global challenges in food and agriculture
- Solutions and problems





Short term challenges need short term solutions

Long term challenges need long term solutions

Don't try to solve short term challenges with long term solutions . .



The challenge

Short term

- Food crisis
- Ukraine
- Price bubble
- Hunger
- Geopolitics
- Supply chain disruptions
- Post-covid problems
- Food aid

Long term

- Climate
- Hunger
- Sustainability
- Resilient systems
- Plant based food
- Energy
- Food systems

The present food crisis

- Price bubble,
- Short term wave,
- Market will solve the imbalance

or:

- · Wakeup call,
- · Shift of paradigm,
- New level
- Strategic changes are needed



Drivers behind the food crisis

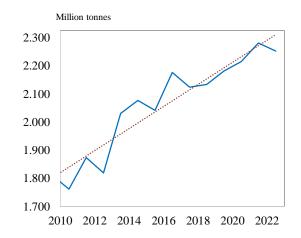
- Low production growth
- Small stocks
- Increasing oil prices
- Expensive fertilizer
- High freight costs
- Ukraine-Russia: War, sanctions etc.

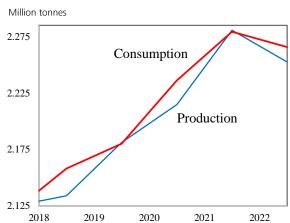


Global grain market

Production (world)

Production and consumption





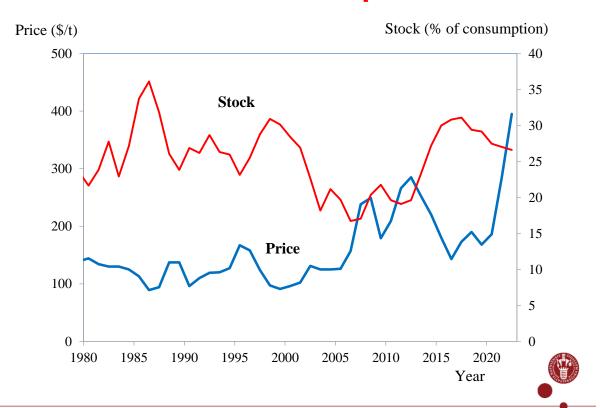


Drivers behind the food crisis

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Wheat: Stock and price

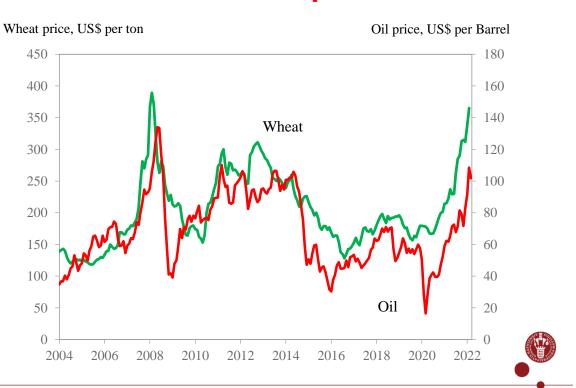


Drivers behind the food crisis

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Oil and wheat price



Drivers behind the food crisis

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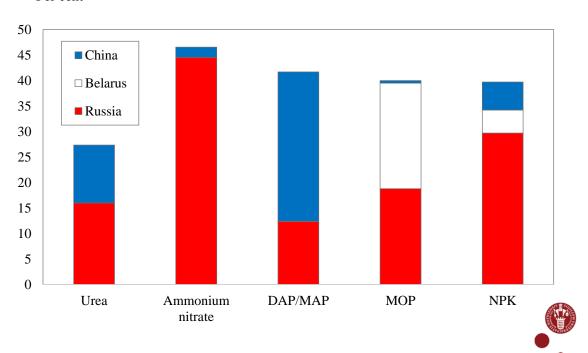
Fertilizer and wheat price



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Export of fertilizer: Share of world export (2019)

Per cent



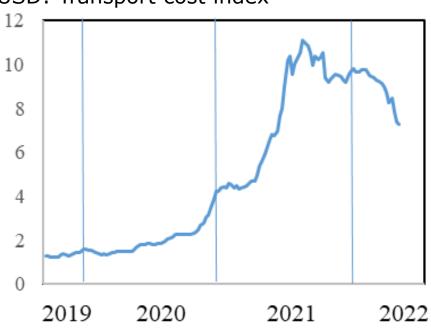
Drivers behind the food crisis

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Freight costs

USD: Transport cost index

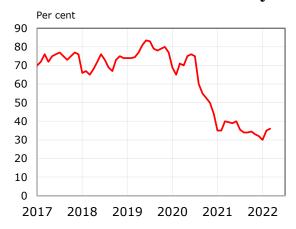




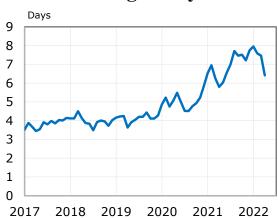
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Disrupted infra structure:

Global schedule reliability



Average delays





Drivers behind the food crisis

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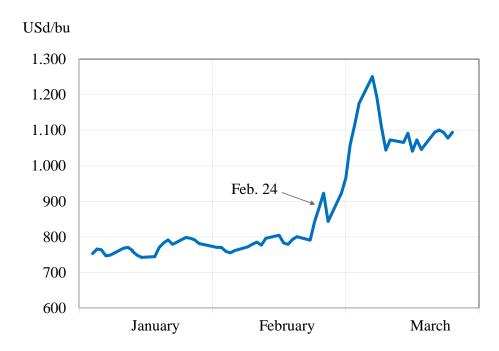
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Price index of agricultural commodities, January 2007 to May 2022



Institut for Fødevare- og Ressourceøkonom

Price of wheat, Chicago Board of Trade, 2022





Price of wheat, Chicago Board of Trade, 2022





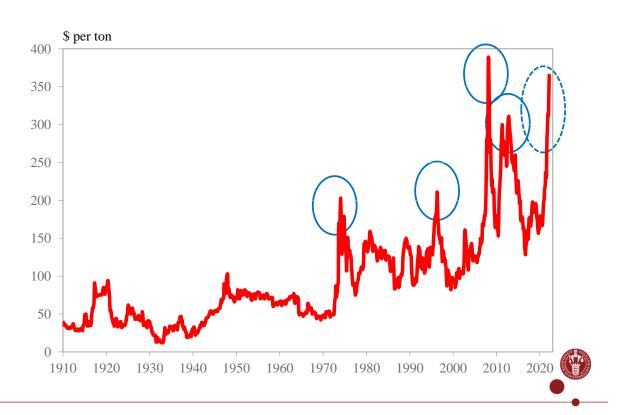
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Food crises

- more and more frequent



Wheat: World market price



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Global challenges in food and agriculture

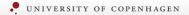
- Double agr. production next 40 years
- Climate changes
 - Africa under pressure
 - · Agriculture a major player problem and solution
 - Efficient transformation: Leakage etc.
- The agricultural area will not be expanded
- Increasing yields, more efficient farmers
- Balances:
 - Farming vs. nature
 - GMO vs. organic farming
 - Environment vs. increasing production
 - Food vs. fuel
- More people in cities, less farmers. 10 bn in total
- · 2 bn. ha. agr. land are damaged or degraded
- Land grabbing acquiring agr. land in Africa etc.
- Water will be a scarce resource (irrigation)
- Food shortage or "welfare" shortage?



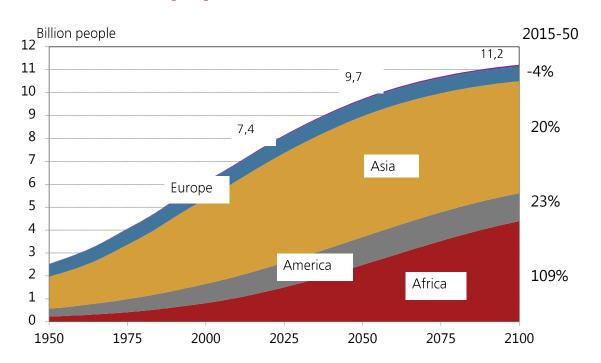
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Increasing population



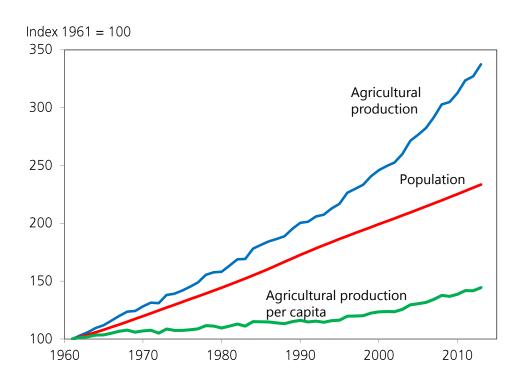


World population, 1950-2100



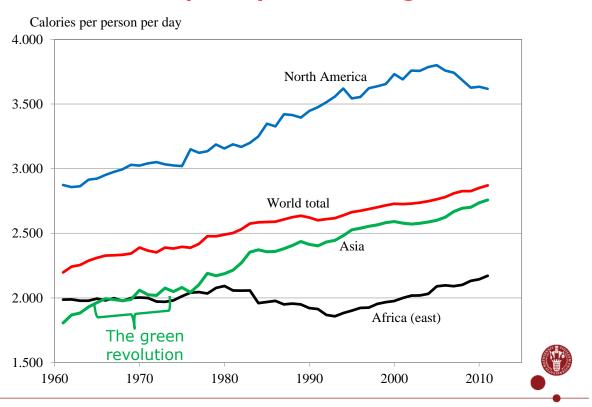
Can farmers produce sufficient amount of food?

Population and agricultural production

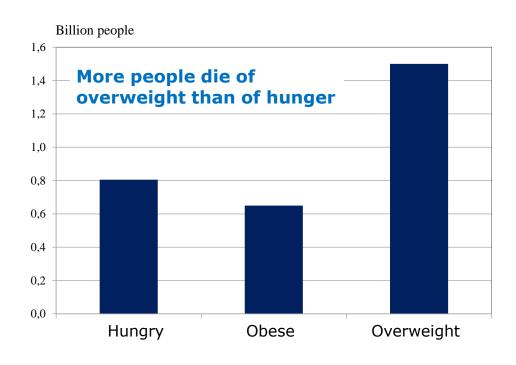


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Food per capita in average



Both hunger and abundance





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Enough farmland?

Farmland in 2050 will only increase by 5 per cent (70 mill. ha.)

More than 2 bn ha. farmland and forest have been completely or partially destroyed (last 50 years)

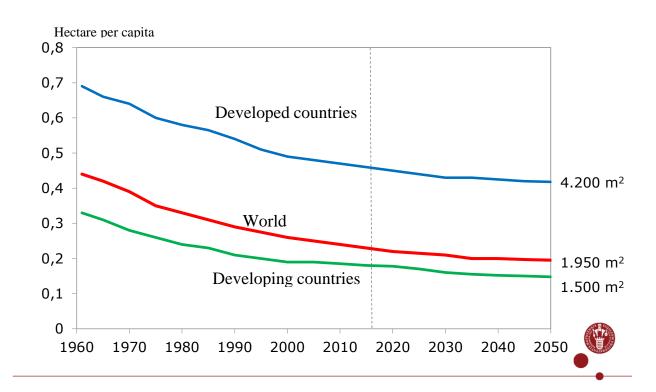
Climate change will reduce agricultural production in Africa by 15-30 per cent.

Several major food crises will occur within the next 40 years

According to UN



Farmland per capita



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The use of farmland?



Farmers must produce "5 F's " in the future:

Food



Feed



Fuel



Forest



Fiber



Food and energy

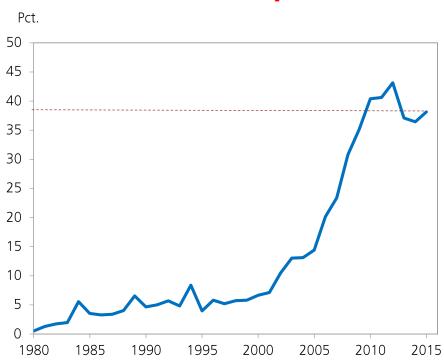




Food and energy



Maize for bio energy in USA: % of total maize production



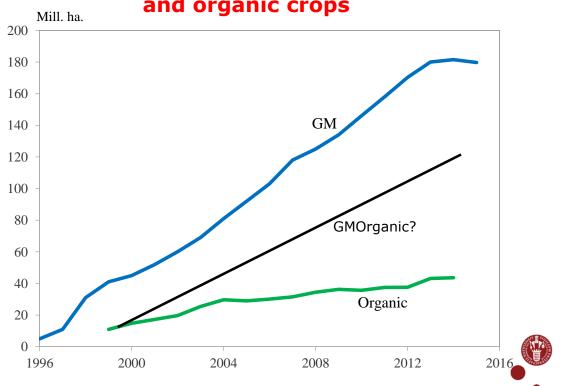


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Solutions for how to feed the world . . .

- * Long term solutions
 - *No simpel solution

World total farmland with GM crops and organic crops



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Solutions

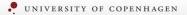


Technology is crucial in solving the food crisis

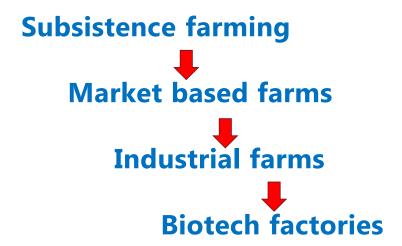
To produce more food on a constant number of hectares . .

A new green revolution . . .





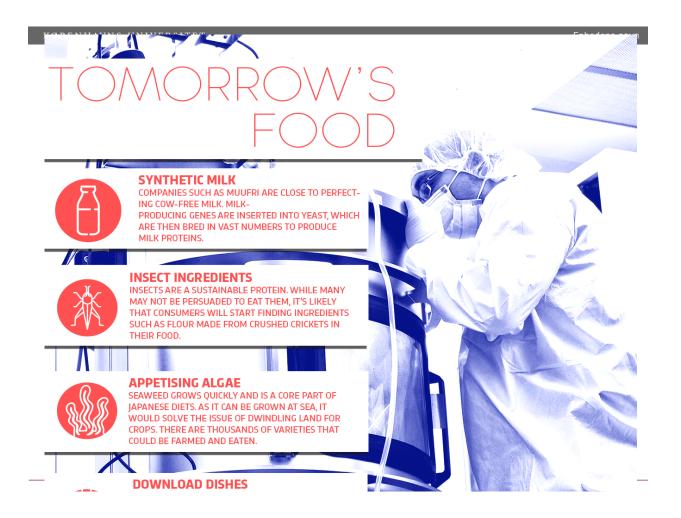
Development of farms



Lab meat
Artificial meat
Synthetic milk
Vertical farming
Etc.



Dutch scientist Dr Mark Post with his lab-grown burger



Independent

China signs \$300m deal to buy labgrown meat from Israel in move welcomed by vegans

For many environmental and animal rights groups, lab meat is seen as a positive move away from the slaughter of billions of animals

Rachel Roberts
Saturday 16 September 2017



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Solutions: Industry level

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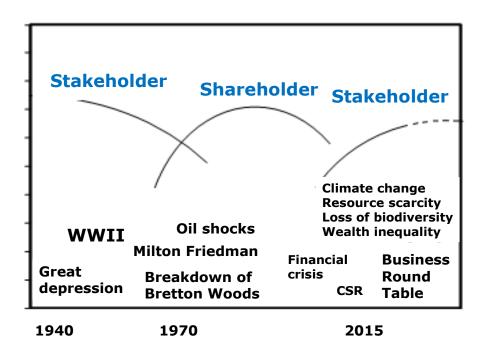
From shareholder to stakeholder focus

Shareholder value: To benefit the owners – increase profit for shareholders/owners

<u>Stakeholder value</u>: To benefit all stakeholders (consumers, society, environment, owners etc.)

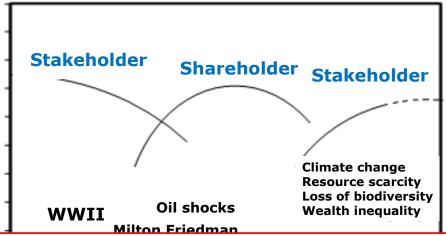


From shareholder to stakeholder focus



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From shareholder to stakeholder focus



Why more stakeholder approach:

- 1. Completely new strategi, New goal (shareholder -> stakeholder)
- 2. Good business case
- 3. Pressure from stakeholders
- 4. License to operate

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Still challenges . . .

- Enough food but a welfare problem?
- Climate actions just pushing emission to other countries? (leakage)
- "Free rider" countries (let other countries save CO₂)
- Dilemmas to consider

Food vs fuel
Food vs nature

- Risk of new protectionism
- Disruptions

Technology
Geopolitics
Lack of focus . . .

